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CLIENT ADVISORY LETTER 2003-05
October 23, 2003

RE: NRC Acquires Foss Environmental Services

Dear Client:

We are pleased to provide you with the attached Press release announcing that National Response Corporation has acquired Foss Environmental Services. (FES)

FES will be renamed NRC Environmental Services and will operate as an independent wholly owned NRC subsidiary. Through its acquisition of FES, NRC will acquire additional spill response resources, existing contracts, and employ more than 175 people throughout the West Coast of the United States.

If you have any questions regarding this acquisition, please do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read 'Steve Candito', is written over a light blue horizontal line.

Steve Candito
President

Attachment – 2 pages